



## **2010 Town of Carrboro Board of Aldermen Retreat**

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**Town of Carrboro Board Retreat  
OWASA Community Room, Carrboro  
February 28, 2010**

- |                    |   |
|--------------------|---|
| <b>12:00-12:30</b> | <b><i>Lunch (Weaver Street Market)</i></b>  |
| <b>12:30-12:40</b> | <b><i>Welcome/Review of Agenda</i></b>  |
| <b>12:40-1:15</b>  | <b><i>Review Previous Retreat Summaries Of Expectations And Update As Necessary</i></b> <ul style="list-style-type: none"><li>• Board Member expectations of each other.</li><li>• Board-Manager expectations</li></ul> |
| <b>1:15-1:45</b>   | <b><i>Financial Update</i></b> <ul style="list-style-type: none"><li>• Preliminary Outlook for FY10-11 Budget</li></ul>   |
| <b>1:45-2:30</b>   | <b><i>Overview and Status of Vision 2020</i></b>  |
| <b>2:30-2:45</b>   | <b><i>Break</i></b>   |
| <b>2:45-3:45</b>   | <b><i>Discussion of Vision 2020</i></b> <ul style="list-style-type: none"><li>• What is working?</li><li>• What is not working?</li><li>• What needs to be adjusted?</li></ul>  |
| <b>3:45-4:45</b>   | <b><i>Wrap-up</i></b>   |

## *Listing of Expectations*

*(2003 items updated and affirmed at Feb. 2006 retreat)*

### **The Board expects the Mayor to:**

1. fulfill his role in creating effective process for our meetings, while encouraging him to look to us to support that
2. create decision-making process that does not steer Board toward pre-determined outcome
3. make distinction between official Board position on an issue and his own view
4. be spokesperson for Board on positions Board has taken and/or resolutions Board has passed

### **The Board expects the Manager to:**

1. balance interests of highlighting key points of presentation for Board members and giving overview for larger community
2. develop engaging presentations of complex information, recognizing highly technical nature of some subjects, utilizing presentation expertise as needed
3. help us make distinction between Board and staff roles and help us recognize when we may be getting too involved in operations
4. give us unbiased information to help us make the best policy decision
5. continue emphasis on professional standards for staff
6. not blindside us—share information so there are no surprises
7. tell the truth.
8. ensure that staff provides us with well-organized information we need to make a decision in a timely manner.
9. move issues through the bureaucracy in a timely manner so we can make decisions more quickly than in the past.
10. be a leader in public relations for the Town.
11. provide cost-effective and efficient use of the Town's resources (people and capital).
12. keep Board informed of emerging problems and issues.
13. promote a mature, professional workplace environment with zero tolerance for "palace intrigue" and respect for the Board and Board decisions.
14. provide effective and competent presentations for meetings, especially intergovernmental meetings.
15. share all facts that are relevant to a Board decision, even if they don't support your recommendation.
16. communicate the expectation that staff use appropriate channels for bringing issues to the Board.
17. keep us abreast of issues that are of particular interest to us.

18. build a partnership with the Board so we work together to implement policies as intended.
19. serve as an advocate for the Town, in intergovernmental relations and with citizens, to communicate the Board's actions and vision for the Town.
20. take enough leave on a regular basis to return to work rested and rejuvenated; be a role model for the rest of staff.
21. develop department heads to their fullest potential.
22. understand politics and recognize when something is a political issue.
23. tell us how we can help him do his job better.
24. continue to negotiate with us in a straightforward manner around issues.
25. deliver a high level of customer service to all our citizens.
26. be proactive about personnel management; address issues as they begin to develop.
27. help us sort through budget choices and proposals.

**The Manager expects the Board to:**

1. bring me any citizen complaints that you hear
2. see me as the primary spokesperson on behalf of the Town when we have personnel issues
3. not blindside me—share information so there are no surprises
4. use me as a communication link with the staff.
5. keep me in the loop re activities involving the Board.
6. appreciate that staff and I will provide the same information to all Board members.
7. give directions to staff as a body, not individual members.
8. support us when carrying out Board policy.
9. give new policies a chance to work before reversing them.
10. be open to suggestions from me on more efficient and effective ways for the Board to carry out its policy-making responsibilities.
11. have faith that staff and I will use our best professional judgment; therefore, seriously consider staff recommendations before acting.
12. be supportive of staff and me for continued professional development.
13. meet individually with me periodically to insure lines of communication remain open.
14. give us resources to do the job you ask us to do.
15. give us the opportunity and freedom to fail if we try things in good faith.
16. give constructive criticism in private, and let me know when you think I'm doing a good job.
17. develop an *Action Agenda* that realistically reflects staff and financial resources.
18. do your part to maintain a relationship of respect and trust (and I'll do mine).
19. try to laugh at my puns and other attempts at humor!



## *Board Discussion Guidelines*

*(from poster in Boardroom.)*

We will strive to do the following:

1. Share all relevant information.
2. Focus on interests, not positions.
3. Keep comments focused on the agenda item.
4. Don't take cheap shots.
5. Discuss disagreements openly and do not act like one agrees if one does not.
6. Ensure a balanced dialogue among all members.
7. Use questions to solicit information, not to cross-examine.
8. Jointly design ways of testing solutions.
9. Work towards consensus positions, after a careful joint problem-solving process, even when a vote must finally be taken.
10. Conduct self-critiques and solicit and offer constructive feedback with one another on our skills of collaborative problem-solving.
11. Treat other members and their positions with respect.

## MEMORANDUM

To: Mayor and Board of Aldermen

From: L. Bingham Roenigk, Finance Director

Date: January 27, 2010

Re: Fiscal Report – Period ending December 31, 2009

To assess current year fiscal trends, this report compares current year actual revenues and expenditures to budget with financial activity of the same time period of the previous fiscal year. Overall expenditures, as a percentage of the budget at 41.17%, are within the averages of past five years which have ranged from 37.6% to 43.3%. Revenue receipts are at 57.9% of the total budget. The higher revenue collection rate in FY09-10 is unusual, with historical averages usually around 49% range. This is largely due to the fact that the Town's budget is much lower than the previous year budget where a higher level of fund balance was appropriated to transfer one-time savings into the capital reserve fund for future capital projects and to complete several large projects from FY07-08 that were completed in FY08-09. However, in terms of ongoing revenues, there is variability in the collection patterns that will be explained shortly.

### General Fund

#### *Revenues*

Revenues within the General Fund are appropriated within the budget ordinance by major categories – Property Tax, Local Sales Tax, Other Taxes and Licenses, Unrestricted Intergovernmental, Restricted Intergovernmental, Permits and Fees, Sales and Services, Investment Earnings, Other Revenues, Fund Balance Appropriated, and Other Financing Sources. Expenditures are appropriated at departmental levels.

Property tax revenues and local sales tax revenues finance 71.8% of the general fund amended budget. Property taxes, the largest source of income are not received in substantial amounts until December, prior to the January deadline prescribed by law for property tax payments without penalty.

FUND	% YTD COLLECTED TO FY07-08 BUDGET	% YTD COLLECTED TO FY08-09 BUDGET	%YTD COLLECTED TO FY09-10 BUDGET
Ad Valorem Taxes	74.7%	76.5%	79.9%
Local Sales Taxes	24.6%	25.6%	25.3%
Other Taxes/Licenses	46.5%	54.8%	66.3%
Unrestricted Intergovernmental	32.6%	26.8%	23.2%
Restricted Intergovernmental	94.5%	96.5%	89.5%
Permits and Fees	56.9%	51.2%	54.8%
Sales and Services	49.7%	46.5%	48.3%
Investment Earnings	208.7%	84.8%	12.7%
Other Revenues	142.2%	227.5%	61.3%
Other Financing Sources	0.0%	0.0%	0.0%

Reconciliations in the current year reflect December collections, showing 79.9% of property taxes collected to date. The amount collected to date is not sufficient to gauge actual taxes

against projections. The summary valuation reports from Orange County show that the Town may collect approximately \$234,000 more than budgeted in current property taxes, as long as motor vehicle property valuations meet projected estimates. The current valuation of real estate that has been billed by Orange County is 1.2% higher than the projected valuation provided by the Tax Assessor in preparing the FY09-10 budget.

Sales tax revenue continues to be the second largest category of revenues for the General Fund, comprising approximately 15.7% of total budgeted revenues. Revenue activity in the General Fund shows the Town has received approximately 25% of its estimated budget in sales tax receipts in the first quarter similar to the previous year. The amount collected reflects sales receipts through the month of September which reflect a 10% decrease over prior year actual collections. The budget estimate reflects a 9% decrease over budget estimates from the prior year and is on target with expectations. Staff from the NC League of Municipalities expects to see improved sales collections in the next six months.

On a positive note, the Town received the October sales tax distribution in January which contains a pleasant one-time surprise that bolstered the Town's overall sales tax receipt to a positive 14.8% growth over previous year actual collections at the same time last year. The NC Department of Revenue confirmed that the Town benefited from a sales tax refund in the 1% sales tax revenue where monies originally taken from Orange County over some unspecified period of time were refunded via an amended tax return. The Town received \$148,549 for this October compared to \$1,756 in October 2008.

The third largest stream of revenues is intergovernmental – unrestricted and restricted. The restricted revenues are primarily grants from other governmental agencies that allow spending for specific purposes. These revenues include the Powell Bill funds for street resurfacing, planning grant for the transportation planner, and various project grants for policing initiatives and equipment and sidewalk or bike path grant funds from the NC Department of Transportation or federal government. Restricted grant revenues as a percentage of the budget are lower than in previous year because two grant revenues (\$52,000 total) were received in FY08-09 that had been budgeted in the FY07-08 budget.

The unrestricted intergovernmental revenues include several taxes enacted by the North Carolina General Assembly, collected by the State, and shared with local governments based on a variety of distribution formulas and timetables. Included within this category of revenue is: utility franchise taxes, telecommunications sales tax, wine and beer tax, natural piped gas revenue, and video sales programming fees. At the end of the fiscal year last year, the state changed how municipalities could collect cable franchise revenues. Thus, unrestricted revenues now include video sales programming fees. These unrestricted revenues are affected by numerous factors including: weather, annexations, and market forces. The first quarter shows the Town has collected 23.2% of its budget estimate. With only one quarter of financial data, it is difficult to assess any long-term significance to this quarter.

Other Taxes and Licenses, reflecting motor vehicle licenses, privilege licenses and the Time-Warner Franchise (formerly collected entirely at the local level), shows a higher percentage



collected in the current year. The higher amount reflects the annualization of the motor vehicle tax fee increase that was approved in FY08-09. Motor vehicle taxation is staggered. Under the staggered system, property taxes and motor vehicle fees are due the first day of the fourth month after the vehicles are registered. The fee assessed occurs in the fiscal year of the billing. Thus the fee increase in FY08-09 was not applicable until October 1. In addition, the Town continues to collect some cable franchise revenues not captured in the state distribution and continue to be reported under Other Taxes and Licenses. The Town did not budget for the cable franchise revenue anticipating that the Town would receive a notice from Time Warner that competition has entered into our area, thus voiding the franchise agreement. To date, \$8,255 has been collected.

Fees and permits, reflecting various user charges including permitting fees and solid waste fees assessed by the Town, show a slightly higher percentage of collections in the current year, mainly due to timing of the reimbursement from the school system for services provided by the police department. Development and permitting-related fees approximate prior year activity.

Other smaller categories of revenues include sales and services, interest earnings, and other miscellaneous revenues. Sales and services are slightly higher than previous year collections with Century Center reservation revenues remaining at a low level in the current year as in the previous year. Interest earnings are significantly lower than reflected in previous year due to declining interest rates. In the Other revenues category, prior year figures are higher than the budgeted estimates due to the sale of surplus vehicles and a cash disbursement of monies bonded for completion of infrastructure within a subdivision. In receiving the funds in the previous year, the Town assumed responsibility for completing the needed infrastructure equipment and has plans to do so in the near future.

### *Expenditures*

Over the entire General Fund, expenditures are at 41.2% for the second quarter. A chart on the following page compares budgeted and actual expenditures over a three-year period. It should also be noted that departments experience varying rates of expenditures as a percentage of their budgets due to the nature of their functions. For example, the Management Services and Governmental Support cost centers show higher spending rates because of the large insurance payments and organizational dues and nonprofit subsidies that are required in the first part of the year.

Many departments are showing slight decreases and/or variances less than 5%. Variances of 5% in departmental spending across fiscal year are identified and described on the chart shown on the next page.

DEPARTMENT	% SPENT OF FY07-08 BUDGET	% SPENT OF FY08-09 BUDGET	% SPENT OF FY09-10 BUDGET
Mayor and Board of Aldermen	39.0%	40.7%	38.8%
Advisory Boards and Commissions	15.8%	20.5%	12.9%
Governance Support	79.6%	84.6%	84.6%
Town Manager	49.8%	46.0%	46.8%
Economic and Community Development	37.8%	43.1%	36.4%
Town Clerk	48.8%	46.3%	45.5%
Management Services	61.9%	60.2%	60.9%
Human Resources	48.6%	45.8%	51.5%
Police	44.2%	45.8%	44.6%
Fire	34.2%	32.6%	50.7%
Planning	41.1%	43.9%	40.5%
Transportation	45.1%	40.5%	56.6%
Public Works	35.0%	44.9%	32.0%
Parks and Recreation	39.1%	38.4%	46.0%
Non Departmental	0.0%	0.0%	0.0%
Transfers	0.5%	87.1%	10.1%
Debt Service	21.6%	18.0%	16.2%
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>37.6%</b>	<b>43.3%</b>	<b>41.2%</b>

**Advisory Boards:** FY08-09 spending was higher due to FY07-08 expenditure for the Advisory Board recognition dinner being paid in July 2008.

**Economic Development:** Spending levels are similar in both years, however, the budget in FY09-10 is higher due to a purchase order for the HOME Consortium that was rolled over from last year that has not yet been spent.

**Human Resources:** The Human Resources Department has incurred higher than anticipated unemployment insurance costs.

**Fire Department:** FY08-09 spending is lower because the department had large capital outlay that had not been purchased. The pumper truck was on order and the brush truck, budgeted for purchase in FY08-09, was deferred.

**Transportation:** The higher spending rate in the current year is due to timing of the payments in prior year. The percentage of the budget to be spent by year-end will be the same as in the previous year.

**Public Works:** The Public Works departmental budget spending is higher in the previous fiscal year. This is due to capital budgeting and expenditure activity in both fiscal years. In the previous year, a number of large capital projects that were budgeted in FY07-08 but were not completed until the first quarter of FY08-09. Examples include: a fire escape for Town Hall; roof repairs on the Century Center and Fire Department buildings; street resurfacing contract; storm water repair on Gary Road; purchase of cost accounting software in Public Works; and two

trucks for solid waste and street services. In the current fiscal year, we have approximately \$550,000 budgeted for street resurfacing that will not begin until the spring. In addition, the Town has budgeted for \$331,452 to replace rolling stock whereas in previous year, only \$241,418 was budgeted, thus contributing to the lower spending rate in the current quarter.

**Parks and Recreation:** Spending is higher in the current year as the department is moving ahead with its capital plans for replacing bleachers at the Anderson and Wilson Parks.

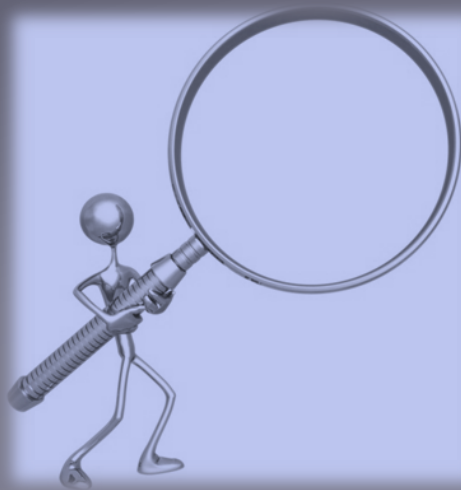
### **Summary**

The comparison of current year expenditure activity with prior year data suggests that the Town has budgeted adequately for ongoing operations and has appropriately adjusted numerous revenue estimates downward appropriately in anticipation of a slowing economy.

To ensure ongoing financial protection in this economy, the Town Manager has delayed the hiring of two new police officer positions approved in the FY08-09 Adopted Budget beginning January 2009 and continues to leave vacant positions open. The Town Manager is reviewing all vacant positions prior to hiring. The Town is continuing with its capital improvement expenditures for replacement of rolling stock and bleachers at the town parks.

February 1, 2010  
Town of Carrboro Retreat

# LOOKING AT VISION 2020



# 1.0 PROGRAMMING, SERVICES, AND AMENITIES

## Vision Statement

Many of Carrboro's existing programs and services were examined by the Vision2020 Steering Committee. Recreation and parks, arts and culture, human services, and such critical town services as police, fire, and public works contribute greatly to the quality of life in Carrboro. As such, these programs and services deserve the town's ongoing support.

Vision	2010 Status
1.11 Encourage and support the development of greenways and parklands dedicated to public use along streams and easements.	<p>9-1-06 Rec &amp; Parks Master Plan Update  <a href="http://www.townofcarrboro.org//AdvBoards/greenways/PDF/DraftAlignment_09032009.pdf">http://www.townofcarrboro.org//AdvBoards/greenways/PDF/DraftAlignment_09032009.pdf</a> Bolin  <a href="http://www.townofcarrboro.org//AdvBoards/greenways/PDF/RecommendedAlignment.pdf">http://www.townofcarrboro.org//AdvBoards/greenways/PDF/RecommendedAlignment.pdf</a> Morgan            Nov. 2009 Morgan &amp; Bolin Creek Draft Greenway Alignments  <a href="http://www.townofcarrboro.org//AdvBoards/greenways/PDF/RecParkCompMstPlan.pdf">http://www.townofcarrboro.org//AdvBoards/greenways/PDF/RecParkCompMstPlan.pdf</a></p>
1.12 Parks or Playfields should be located within walking distance of every residence in Carrboro	<p>9-1-06 Rec &amp; Parks Master Plan Update  <a href="http://townofcarrboro.org/rp/PDFs/APPROVEDMASTERPLAN.pdf">http://townofcarrboro.org/rp/PDFs/APPROVEDMASTERPLAN.pdf</a>            Sec 15-98(d) <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf</a></p>
1.13 Fund and Implement the Master Parks and Recreation Plan; seek to collaborate with Orange Co and School Board for joint provision, purchase and operation	<p>Carrboro CIP  <a href="http://townofcarrboro.org/MS/PDFs/CIP09-15.pdf">http://townofcarrboro.org/MS/PDFs/CIP09-15.pdf</a> 09-15  <a href="http://townofcarrboro.org/BoA/Agendas/2009/11_10_2009_B2A.pdf">http://townofcarrboro.org/BoA/Agendas/2009/11_10_2009_B2A.pdf</a> 10-16</p>
1.14 Expand recreation programming for youth adults and seniors with a strong desire for a pool, outdoor theatre, soccer field, dance space and a gym; music in parks, lots of activity in Century Center and a kid's park.	<p>9-10 Budget p. 121  <a href="http://townofcarrboro.org/MS/Budget/Adopted/0910/Complete.pdf">http://townofcarrboro.org/MS/Budget/Adopted/0910/Complete.pdf</a>            Rec &amp; Parks Active Life 50+:  <a href="http://townofcarrboro.org/rp/gpefoaWSio.htm">http://townofcarrboro.org/rp/gpefoaWSio.htm</a></p>
1.15 Encourage ecologically sound and sustainable maintenance of open space, including parks and greenways.	<p>CIP page 2.5 <a href="http://townofcarrboro.org/MS/PDFs/CIP09-15.pdf">http://townofcarrboro.org/MS/PDFs/CIP09-15.pdf</a></p>

# 1.2 Arts and Culture

Vision	2010 Status
1.21 Support regular music events and festivals in parks and Century Center.	Rec & Parks Web Page Special events <a href="http://townofcarrboro.org/rp/gpseWSio.htm">http://townofcarrboro.org/rp/gpseWSio.htm</a>
1.22 Support a centrally and conveniently located library	Carrboro Branch <a href="http://www.co.orange.nc.us/library/carrboro.asp#gallery">http://www.co.orange.nc.us/library/carrboro.asp#gallery</a> Support of Book sale <a href="http://townofcarrboro.org/BoA/Minutes/2009/11_17_2009.pdf">http://townofcarrboro.org/BoA/Minutes/2009/11_17_2009.pdf</a> Cybrary & Annual Budget p. 193 <a href="http://carrboro.com/cybrary/">http://carrboro.com/cybrary/</a> <a href="http://townofcarrboro.org/MS/Budget/Adopted/0910/Complete.pdf">http://townofcarrboro.org/MS/Budget/Adopted/0910/Complete.pdf</a>
1.23 The Carrboro Century Center should be developed to its fullest potential complementing the Arts Center drawing people downtown, creating a sense of place, serving all people.	Century Center web page <a href="http://townofcarrboro.org/rp/cc.htm">http://townofcarrboro.org/rp/cc.htm</a>
1.24 Support efforts to honor and celebrate diversity through activities at the Century Center and by supporting cultural centers, festivals, music and art events.	Special Rec Programs: <a href="http://townofcarrboro.org/rp/gpsrWSio.htm">http://townofcarrboro.org/rp/gpsrWSio.htm</a>
1.25 Continue to support and encourage its citizens to support the Arts Center	Annual Budget p. 193 <a href="http://townofcarrboro.org/MS/Budget/Adopted/0910/Complete.pdf">http://townofcarrboro.org/MS/Budget/Adopted/0910/Complete.pdf</a>

## 1.2 Arts and Culture

Vision	2010 Status
1.26 Preserve and celebrate its history through installations and display and continue to support Carrboro Day.	Rec and Parks Web Page: <a href="http://townofcarrboro.org/rp/gpseWSio.htm#11">http://townofcarrboro.org/rp/gpseWSio.htm#11</a>
1.27 Support, fund and purchase public art including sculpture and murals and encourage art projects like The Public Gallery of Carrboro's Art on Weaver St.	Community & Arts support: <a href="http://townofcarrboro.org/BoA/Minutes/2009/03_03_2009.pdf">http://townofcarrboro.org/BoA/Minutes/2009/03_03_2009.pdf</a> 3-3-09
1.28 Encourage year-round use of the Farmer's Market and also additional compatible uses such as a regular crafts and arts market.	Farmers Market Web Page <a href="http://www.carrborofarmersmarket.com/">http://www.carrborofarmersmarket.com/</a>
1.29 Develop a celebration in which art galleries, the Town and local restaurants sponsor arts-related activities on a regular basis.	Walk Carrboro 6-2-09 item <a href="http://townofcarrboro.org/BoA/Agendas/2009/06_02_2009_D4.pdf">http://townofcarrboro.org/BoA/Agendas/2009/06_02_2009_D4.pdf</a> Lunchbox concert series with local sponsors <a href="http://townofcarrboro.org/rp/gpseWSio.htm#13">http://townofcarrboro.org/rp/gpseWSio.htm#13</a> Town Hall Art Exhibits + Community & Economic Development Art Gallery Directory <a href="http://townofcarrboro.org/ecd/artgalleries.htm">http://townofcarrboro.org/ecd/artgalleries.htm</a>



# 1.3 Human Services

Vision	2010 Status
1.31 Define unmet human needs and urge Orange County to address them.	<p>Orange County Partnership to End Homelessness</p> <p><a href="http://townofcarrboro.org/BoA/Agendas/2009/06_09_2009_2.pdf">http://townofcarrboro.org/BoA/Agendas/2009/06_09_2009_2.pdf</a></p>
1.32 Carrboro should continue to support human service needs that are above and beyond those met by the County.	<p>Coordinated Human Service Advisory Commission annual budget process</p> <p><a href="http://townofcarrboro.org/BoA/Agendas/2009/06_09_2009_1.pdf">http://townofcarrboro.org/BoA/Agendas/2009/06_09_2009_1.pdf</a>  <a href="http://townofcarrboro.org/BoA/Agendas/2009/06_09_2009_1A.pdf">http://townofcarrboro.org/BoA/Agendas/2009/06_09_2009_1A.pdf</a></p>
1.33 Develop a comprehensive plan supporting needs identified by special populations, including senior citizens and immigrants, focusing particularly on transit needs, access to health care and integration into the greater community.	<p>Orange County Human Service Guide:</p> <p><a href="http://townofcarrboro.org/ecd/PDFs/OrangeBook.pdf">http://townofcarrboro.org/ecd/PDFs/OrangeBook.pdf</a></p>
1.34 Follow through on maintaining a senior center in Carrboro.	<p>Orange Co Senior Centers</p> <p><a href="http://www.co.orange.nc.us/aging/SeniorCenters.asp">http://www.co.orange.nc.us/aging/SeniorCenters.asp</a></p>
1.35 Consider the impact of town ordinances and policies on the well being of its most vulnerable citizens (elderly, children, disabled, and those with a low, middle or fixed income.	<p>L UO amendment to allow 5.110, elementary and secondary schools, as a permissible use in the B-4 zoning district.</p> <p><a href="http://townofcarrboro.org/BoA/Agendas/2009/11_24_2009_B2A.pdf">http://townofcarrboro.org/BoA/Agendas/2009/11_24_2009_B2A.pdf</a></p>

# 1.4 Town Services

Vision	2010 Status
<p>1.41 Encourage paperless transactions; town services including information, town forms, ordinances and payments should be made available on-line.</p>	<p>Rec &amp; Parks on line registration &amp; payment :  <a href="http://online.activecommunities.com/carrboro/Start/Start.asp?SCheck=956511215&amp;SDT=40198.4344461458">http://online.activecommunities.com/carrboro/Start/Start.asp?SCheck=956511215&amp;SDT=40198.4344461458</a>            Forms by dept i.e. Planning and Management Services:  <a href="http://townofcarrboro.org/pzi/forms.htm">http://townofcarrboro.org/pzi/forms.htm</a> Planning  <a href="http://townofcarrboro.org/ms/privlic.htm">http://townofcarrboro.org/ms/privlic.htm</a> Management Services</p>
<p>1.42 Staff should remain dedicated to fast, efficient public service by employing new technologies and skills that increase cost-effective and environmentally friendly services.</p>	<p>Online services such as Egov, List Serve, email directory and GIS:  <a href="http://townofcarrboro.org/srvcs.htm">http://townofcarrboro.org/srvcs.htm</a></p>
<p>1.43 Continue to provide a high level of police, public works and fire service to its citizens.</p>	<p>Police <a href="http://townofcarrboro.org/pd/default.htm">http://townofcarrboro.org/pd/default.htm</a>            Public Works <a href="http://townofcarrboro.org/pw/default.htm">http://townofcarrboro.org/pw/default.htm</a>            Fire <a href="http://www.carrborofire.org/default.htm">http://www.carrborofire.org/default.htm</a></p>
<p>1.44 Continue to seek opportunities to exercise more local control of revenue options and community health and welfare options.</p>	<p>Carrboro Human Service Commission's yearly funding recommendation  <a href="http://townofcarrboro.org/BoA/Agendas/2009/06_09_2009_1A.pdf">http://townofcarrboro.org/BoA/Agendas/2009/06_09_2009_1A.pdf</a>            OC Coordinated Human Service Advisory Commission's annual budget process  <a href="http://townofcarrboro.org/ecd/PDFs/OrangeBook.pdf">http://townofcarrboro.org/ecd/PDFs/OrangeBook.pdf</a></p>
<p>1.45 Continue to encourage the active participation of citizens in community planning.</p>	<p>Advisory Boards <a href="http://townofcarrboro.org/AdvBoards/advbrds.htm">http://townofcarrboro.org/AdvBoards/advbrds.htm</a></p>
<p>1.46 Continue community building efforts by encouraging the use of facilitation and conflict resolution, and seek alternatives or supplements to the public hearing format when controversial issues are before the Board.</p>	<p>Facilitation of the NSA Implementation Review Committee (NSAPIRC) process 3-20-07  <a href="http://townofcarrboro.org/BoA/Agendas/2007/03_20_2007_C7.pdf">http://townofcarrboro.org/BoA/Agendas/2007/03_20_2007_C7.pdf</a>            Morgan &amp; Bolin creek Greenways Public Participation &amp; Facilitation  <a href="http://townofcarrboro.org/PZI/Trans/CoulterJewellThames091008.pdf#xml=htt">http://townofcarrboro.org/PZI/Trans/CoulterJewellThames091008.pdf#xml=htt</a></p>

## 1.5 Adult Education

Vision	2010 Status
1.51 Bring a community college to the area.	Durham Tech, Orange Co. Campus <a href="http://www.durhamtech.edu/html/aboutdt/AboutDT.htm">http://www.durhamtech.edu/html/aboutdt/AboutDT.htm</a>
1.52 Create a "Communiversi" providing learning opportunities at all stages of life i.e. an Elderhostel for adult and retiree students.	UNC - Sonja Haynes Stone Center <a href="http://sonjahaynesstonectr.unc.edu/programs/forms/communiversi">http://sonjahaynesstonectr.unc.edu/programs/forms/communiversi</a> <a href="http://sonjahaynesstonectr.unc.edu/programs/forms/communiversi">ty</a>
1.53 Promote the Century Center's adult education offerings and use this facility to its fullest potential as a venue for educational opportunity.	Active Life Programs <a href="http://townofcarrboro.org/rp/gpefoaWSio.htm">http://townofcarrboro.org/rp/gpefoaWSio.htm</a>

## 2.0 Development

### Vision Statement

Carrboro's development should take place in a manner consistent with a set of adopted values. The health and safety of citizens should be protected. Respect for and protection of the natural environment should be integrated into the town's policies as a high priority in enriching the quality of life. As much as possible, Carrboro's town character should be preserved; and the town should respond to citizen initiatives toward that goal. The community should continue to foster diversity, welcoming people of all races, ages, ethnicity, sexual orientations, and social and economic backgrounds. Growth should occur in a balanced fashion, and at a rate that does not jeopardize the values set forth by Vision2020. The interests of all members of the community, including property owners, neighbors, and other interested citizens should be considered when making development decisions.

# 2.1 Avoid Adverse Impacts on Health and Safety

Vision	2010 Status
<p>2.11 Infill development should take place in a manner that enhances neighboring areas, mitigates adverse drainage, transportation, aesthetic and environmental impacts.</p>	<p>Infill restrictions-Pine Street 2001  <a href="http://townofcarrboro.org/BoA/Agendas/2001/12_11_2001_E2.pdf">http://townofcarrboro.org/BoA/Agendas/2001/12_11_2001_E2.pdf</a>  <a href="http://townofcarrboro.org/BoA/Agendas/2002/05_21_2002_D1A.pdf">http://townofcarrboro.org/BoA/Agendas/2002/05_21_2002_D1A.pdf</a></p>
<p>2.12 Limit development in sensitive areas such as the university lake watershed, wetlands and other areas which could adversely affect water supplies and habitat.</p>	<p>Natural Constraints GIS Map  <a href="http://gis01.ci.carrboro.nc.us/CarrboroNew/">http://gis01.ci.carrboro.nc.us/CarrboroNew/</a>  Revised Water Quality Buffer Ordinance Provisions  <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/03_24_2009_A2.pdf">http://www.townofcarrboro.org/BoA/Agendas/2009/03_24_2009_A2.pdf</a> agenda item  <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/03_24_2009_A2A.pdf">http://www.townofcarrboro.org/BoA/Agendas/2009/03_24_2009_A2A.pdf</a> draft ordinance</p>

## 2.2 Preservation of the Natural Environment

Vision	2010 Status
<p>2.21 Require preservation and maintenance of open space, enforce restraints on clear cutting and to require adequate buffers.</p>	<p>LUO Sec 316 &amp; 318 retention of trees  <a href="http://townofcarrboro.org/pzi/PDFs/LUO/ART-XIX.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/ART-XIX.pdf</a>            LUO 15-199 to 201 Maintenance of open space <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf</a>            EAB brochure on preservation and maintenance of open space 6-18-02  <a href="http://www.townofcarrboro.org/BoA/Agendas/2002/06_18_2002_E2_A.pdf">http://www.townofcarrboro.org/BoA/Agendas/2002/06_18_2002_E2_A.pdf</a>            Agenda item  <a href="http://www.townofcarrboro.org/BoA/Agendas/2002/06_18_2002_E2.pdf">http://www.townofcarrboro.org/BoA/Agendas/2002/06_18_2002_E2.pdf</a></p>
<p>2.22 Where acceptable development should be dense and well defined with areas of well preserved open space.</p>	<p>NSAPIRC recommendation (page 2 Environment and Greenways)  <a href="http://www.townofcarrboro.org/BoA/Agendas/2008/03_04_2008_C2.pdf">http://www.townofcarrboro.org/BoA/Agendas/2008/03_04_2008_C2.pdf</a></p>
<p>2.23 Encourage the planting of species that are not invasive, the removal of invasive species, and increase public awareness of acceptable plantings (Appendix E-17 of the LUO)</p>	<p>Appendix E17- invasive plant species  <a href="http://www.townofcarrboro.org/pzi/PDFs/LUO/APPEND-E.pdf">http://www.townofcarrboro.org/pzi/PDFs/LUO/APPEND-E.pdf</a></p>

## 2.3 Attractiveness of Development

Vision	2010 Status
2.31 Encourage developers to apply the Downtown Design Guidelines in the CBD and follow Architectural Guidelines in residential areas.	LUO 15-177 Vernacular and 15-178 Downtown Architectural Standards <a href="http://townofcarrboro.org/pzi/PDFs/LUO/ART-XI.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/ART-XI.pdf</a>
2.32 New development that blends single family and multi-family units should be designed and landscaped to ensure compatibility.	LUO 15-177 Architectural Standards for Subdivisions Containing 4+ single family detached units. <a href="http://townofcarrboro.org/pzi/PDFs/LUO/ART-XI.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/ART-XI.pdf</a> Examples: Winmore <a href="http://gis01.ci.carrboro.nc.us/Website/Zone/images/SitePlans/Winmore_2.jpg">http://gis01.ci.carrboro.nc.us/Website/Zone/images/SitePlans/Winmore_2.jpg</a> Claremont <a href="http://gis01.ci.carrboro.nc.us/Website/Zone/images/SitePlans/spclaremont2.jpg">http://gis01.ci.carrboro.nc.us/Website/Zone/images/SitePlans/spclaremont2.jpg</a>

## 2.4 Carrboro's Character

Vision	2010 Status
<p>2.41 The downtown should have medium-rise buildings appropriately sited with adequate public access, with the Century Center as a focal point where people work, gather, shop for every day needs, socialize and recreate</p>	<p>New vision for Downtown Carrboro p8-10  <a href="http://townofcarrboro.org/pzi/PDFs/ToCFinalVision.pdf">http://townofcarrboro.org/pzi/PDFs/ToCFinalVision.pdf</a>  Downtown Design Guidelines  <a href="http://townofcarrboro.org/pzi/PDFs/DowntownDesignGuidelines.pdf">http://townofcarrboro.org/pzi/PDFs/DowntownDesignGuidelines.pdf</a></p>
<p>2.42 Development should support the Town's distinctive character by adhering to town policies that limit road width, encourages roadside plantings, preserves historic values and retains unspoiled green spaces and other natural areas.</p>	<p>LUO 15-216 streets and sidewalks  <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiv.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiv.pdf</a>  LUO 15-315 required trees along dedicated streets  <a href="http://townofcarrboro.org/pzi/PDFs/LUO/ART-XIX.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/ART-XIX.pdf</a>  LUO 15-198 Open Space Requirement  <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf</a></p>
<p>2.43 Carrboro should plan and encourage the growth of tree canopies over roads to mitigate the heat and smog effect caused by superheated pavement. Carrboro should strongly encourage the electric utilities to put their lines underground to allow for full canopy coverage.</p>	<p>LUO 15-246 Underground utilities  <a href="http://townofcarrboro.org/pzi/PDFs/LUO/ART-XV.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/ART-XV.pdf</a></p>



## 2.5 Balanced and Controlled Growth

Vision	2010 Status
2.51 Support the implementation of the Small Area Plan.	<b>NSAPIRC recommendations 4-8-08</b> <a href="http://townofcarrboro.org/BoA/Agendas/2008/04_08_2008_1.pdf">http://townofcarrboro.org/BoA/Agendas/2008/04_08_2008_1.pdf</a> Minutes <a href="http://townofcarrboro.org/BoA/Minutes/2008/04_08_2008.pdf">http://townofcarrboro.org/BoA/Minutes/2008/04_08_2008.pdf</a>
2.52 Continue to require the construction of a diverse housing stock.	<b>Affordable Housing</b> <a href="http://townofcarrboro.org/BoA/Agendas/2007/06_26_2007_C4.pdf">http://townofcarrboro.org/BoA/Agendas/2007/06_26_2007_C4.pdf</a> At tachment <a href="http://townofcarrboro.org/BoA/Agendas/2007/06_26_2007_C4A.pdf">http://townofcarrboro.org/BoA/Agendas/2007/06_26_2007_C4A.pdf</a> Active Projects Report attachment B <a href="http://townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf">http://townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf</a>
2.53 Careful attention should be paid to the carrying capacity of the existing infrastructure as growth occurs.	<b>LUO section 15-88 <u>Adequacy of Public School Facilities.</u></b> <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-iv.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-iv.pdf</a> <b>Owasa</b> <a href="http://www.owasa.org/Documents/DocView.aspx?IDX=1428">http://www.owasa.org/Documents/DocView.aspx?IDX=1428</a> <b>Mobility report card</b> <a href="http://townofcarrboro.org/pzi/PDFs/04u22-CarrboroMobilityReportCard2003.pdf">http://townofcarrboro.org/pzi/PDFs/04u22-CarrboroMobilityReportCard2003.pdf</a>

## 3.0 ECONOMIC DEVELOPMENT

### Vision Statement

With the population of Carrboro expected to increase during the Vision2020 period, additional commercial development should be anticipated both downtown and in peripheral areas. Carrboro should seek to reduce the tax burden on single-family owners by increasing the percentage of commercial space in town.

## 3.1 Nature of Development

Vision		2010 Status
3.1 New Commercial development must minimize negative environmental impacts, emphasize appropriate buffers and not compromise the integrity of established neighborhoods.		LUO 15-161 good Neighbor Standards <a href="http://townofcarrboro.org/pzi/PDFs/LUO/ART-XI.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/ART-XI.pdf</a>

## 3.2 Downtown Vitality

Vision	2010 Status
<p>3.21 The town should develop a plan to govern the continuing development of downtown. Toward this end, the town should adopt the following goals:</p> <p>Double commercial square footage, build up not out, increase density of commercial property, improve infrastructure (parking, sidewalks lighting &amp; shading) develop transit and traffic initiatives.</p>	<p>Downtown Carrboro New Vision  <a href="http://townofcarrboro.org/pzi/PDFs/ToCFinalVision.pdf">http://townofcarrboro.org/pzi/PDFs/ToCFinalVision.pdf</a>          6-2005 Downtown Traffic Circulation Study  <a href="http://townofcarrboro.org/pzi/PDFs/CarrboroDowntownTransportationStudy.pdf">http://townofcarrboro.org/pzi/PDFs/CarrboroDowntownTransportationStudy.pdf</a>          3-21-06 Report on Alternative Downtown Development Solutions  <a href="http://townofcarrboro.org/BoA/Agendas/2006/03_21_2006_D2.pdf">http://townofcarrboro.org/BoA/Agendas/2006/03_21_2006_D2.pdf</a>          3-2008 Carrboro Parking Study  <a href="http://townofcarrboro.org/pzi/PDFs/Parking_Report_Carrboro_Spring_08.pdf">http://townofcarrboro.org/pzi/PDFs/Parking_Report_Carrboro_Spring_08.pdf</a></p>
<p>3.22 Encourage the development and placement of architecturally significant commercial and civic buildings.</p>	<p>Examples: 300 E. Main  <a href="http://gis01.ci.carrboro.nc.us/Website/CurrentDevelopment/curdev.asp?devID=124">http://gis01.ci.carrboro.nc.us/Website/CurrentDevelopment/curdev.asp?devID=124</a>          The Butler  <a href="http://gis01.ci.carrboro.nc.us/Website/CurrentDevelopment/curdev.asp?devID=123">http://gis01.ci.carrboro.nc.us/Website/CurrentDevelopment/curdev.asp?devID=123</a></p>
<p>3.23 Downtown commercial activity could include restaurants, entertainment venues, technology companies, lodging and offices.</p>	<p>Uses encouraged in downtown by LUO in B-1C; B-1G and EAT district:  <a href="http://gis01.ci.carrboro.nc.us/Website/ZoningQuery/pickzone.asp">http://gis01.ci.carrboro.nc.us/Website/ZoningQuery/pickzone.asp</a></p>
<p>3.24 Provide multimodal access to the downtown and as traffic increases consider perimeter parking lots with shuttles to bring people downtown.</p>	<p>Bikeway/Ped and Parking CIP projects  <a href="http://townofcarrboro.org/BoA/Agendas/2009/11_10_2009_B2A.pdf">http://townofcarrboro.org/BoA/Agendas/2009/11_10_2009_B2A.pdf</a>          expanded free bus service and park-ride lots (CW &amp; F routes).  <a href="http://www.townofchapelhill.org/Modules/ShowDocument.aspx?documentid=2598">http://www.townofchapelhill.org/Modules/ShowDocument.aspx?documentid=2598</a></p>

## 3.2 Downtown Vitality

Vision	The Downtown Visioning Charrette
3.25 Encourage walkability, improve pedestrian safety/comfort, improve lighting, shading and create auto barriers.	2005 draft Plan of Action on downtown circulation study <a href="http://townofcarrboro.org/BoA/Agendas/2005/10_11_2005_2A.pdf">http://townofcarrboro.org/BoA/Agendas/2005/10_11_2005_2A.pdf</a>
3.26 Continue using the revolving loan fund to support locally owned and operated businesses and encourage micro-enterprises through education and loans.	Econ development revolving loan fund web page <a href="http://townofcarrboro.org/ecd/CRLE.htm">http://townofcarrboro.org/ecd/CRLE.htm</a> Loan summary 2-17-09 p.8 <a href="http://townofcarrboro.org/BoA/Agendas/2009/02_17_2009_E2A.pdf">http://townofcarrboro.org/BoA/Agendas/2009/02_17_2009_E2A.pdf</a>
3.27 Consider "pedestrian-only" spaces downtown.	300 E. Main Pedestrian Plaza <a href="http://townofcarrboro.org/TownWide/Search/search.html">http://townofcarrboro.org/TownWide/Search/search.html</a> Downtown Livability Area LUO section 15-204 to 206 <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf</a>
3.28 Encourage a variety of appropriate residential developments (single-family, multi-family SRO's etc) in the downtown especially as a part of mixed-use development.	8-26-08 The Butler 10 studio, 10 1-bed, 30 2-bed & 7 3-bed <a href="http://townofcarrboro.org/BoA/Agendas/2008/06_24_2008_B4A.pdf">http://townofcarrboro.org/BoA/Agendas/2008/06_24_2008_B4A.pdf</a>

## 3.3 New Commercial Growth

Vision	2010 Status
3.31 Shopping Centers	
3.311 Maximize the potential of existing shopping centers with additional stories where practical before creating new shopping centers.	Northern Small Area Plan page 4 Mixed –Use Village centers <a href="http://townofcarrboro.org/pzi/PDFs/sap.pdf">http://townofcarrboro.org/pzi/PDFs/sap.pdf</a>
3.312 All Shopping Centers should be connected to residential areas with increased pedestrian access.	Request for Pedestrian access 3-2003 <a href="http://townofcarrboro.org/BoA/Agendas/2003/03_25_2003_E3.pdf">http://townofcarrboro.org/BoA/Agendas/2003/03_25_2003_E3.pdf</a>

## 3.4 Technology

Vision	2010 Status
3.41 Research ways to support telecommuting	Downtown Market analysis by UNC office of Econ Development p 42 <a href="http://townofcarrboro.org/BoA/Agendas/2002/03_21_2002_A_B2.pdf">http://townofcarrboro.org/BoA/Agendas/2002/03_21_2002_A_B2.pdf</a>
3.42 Continue to explore new technologies, actively recruit private companies that will supply and distribute the most up-to-date technology throughout town.	Downtown Market Analysis by UNC High Tech p. 60-62 <a href="http://townofcarrboro.org/BoA/Agendas/2002/03_21_2002_A_B2.pdf">http://townofcarrboro.org/BoA/Agendas/2002/03_21_2002_A_B2.pdf</a>
3.43 Help local businesses grow and expand by taking full advantage of the internet and other new technologies that become available.	Downtown Market Analysis by UNC High Tech p. 27 (downtown internet) <a href="http://townofcarrboro.org/BoA/Agendas/2002/03_21_2002_A_B2.pdf">http://townofcarrboro.org/BoA/Agendas/2002/03_21_2002_A_B2.pdf</a>

## 3.5 Home Businesses

Vision	2010 Status
3.5 Encourage small, low-impact home businesses, revise ordinances to remove any unnecessary obstacles, encourage developers to accommodate home businesses in all new developments	<p>Report on Home Occupations p. 1-5 <a href="http://townofcarrboro.org/BoA/Agendas/2007/06_12_2007_2.pdf">http://townofcarrboro.org/BoA/Agendas/2007/06_12_2007_2.pdf</a></p> <p>Use 1.9 Home Occupations table of permissible uses: <a href="http://gis01.ci.carrboro.nc.us/Website/ZoningQuery/usepage.asp?Picuse=1.9&amp;submit=Get+land+use+information">http://gis01.ci.carrboro.nc.us/Website/ZoningQuery/usepage.asp?Picuse=1.9&amp;submit=Get+land+use+information</a></p>



## 3.6 Economic Diversity

Vision	2010 Status
<p>3.61 Encourage the widest possible diversity of locally operated businesses with a balanced portrait of convenience (movie, overnight accommodations, home businesses, technology, retail, variety/dept store, restaurants and entertainment.</p>	<p>Econ development revolving loan fund web page <a href="http://townofcarrboro.org/ecd/CRLF.htm">http://townofcarrboro.org/ecd/CRLF.htm</a>  Loan summary 2-17-09 p.8  <a href="http://townofcarrboro.org/BoA/Agendas/2009/02_17_2009_E2A.pdf">http://townofcarrboro.org/BoA/Agendas/2009/02_17_2009_E2A.pdf</a></p>
<p>3.62 Continue the tradition of being a town that is rich in economic diversity by adopting policies/ordinances that recognize diverse employment types and pay scales.</p>	<p>LUO amendment allowing limited office use in the B-3 Neighborhood Business District  <a href="http://www.townofcarrboro.org/BoA/Agendas/2006/03_28_2006_3.pdf">http://www.townofcarrboro.org/BoA/Agendas/2006/03_28_2006_3.pdf</a>  Town ownership of the Carr Ct. Head Start building for use by the Community School for People Six  <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/06_02_2009_C3.pdf">http://www.townofcarrboro.org/BoA/Agendas/2009/06_02_2009_C3.pdf</a></p>
<p>3.63 Encourage the development of underutilized property in the downtown area.</p>	<p>See active Projects Report for descriptions of Alberta, Butler, 400 Roberson Sq, 300 E. Main Street projects etc.  <a href="http://www.townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf">http://www.townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf</a></p>

## 4.0 TRANSPORTATION

### Vision Statement

The safe and adequate flow of bus, auto, bicycle and pedestrian traffic within and around Carrboro is essential. The public transit system serves to encourage non-auto travel and reduce congestion on existing roads. The town's Land Use Ordinance and economic development policies both address traffic flow in this expanding municipality.

# 4.1 Transportation Planning

Vision	2010 Status
4.11 Adopt a comprehensive transportation plan that addresses projected population growth projected in Carrboro's planning jurisdiction and adjoining jurisdictions.	Comprehensive Transportation Plan in process by and with DCHC-MPO <a href="http://www.dhcmmpo.org/index.php?option=com_content&amp;task=view&amp;id=70&amp;Itemid=35">http://www.dhcmmpo.org/index.php?option=com_content&amp;task=view&amp;id=70&amp;Itemid=35</a>
4.12 Continue to implement the town's connector roads policy.	Policy revised in 2003 to remove Tripp Farm Rd and Pathway Drive connections and in 2005 added Brewer Lane Approved Tripp Farm Road in MLK Park, Winmore and Claremont Rock Haven Road at Carrboro High School, Morgan Creek bridge at Rose's Walk, Lake Hogan Farms Road at Legends, & Ballentine. <a href="http://townofcarrboro.org/pzi/PDFs/ConRoadsPol.pdf">http://townofcarrboro.org/pzi/PDFs/ConRoadsPol.pdf</a>
4.13 Cooperate with Chapel Hill and regional entities to comprehensively plan for regional transit service through the TTA for seamless transit connections with shorter and more frequent service.	Special Transit Advisory Committee, Long range transit plan (funded with STP-DA; town match of \$45,308) <a href="http://www.transitblueprint.org/stac.shtml">http://www.transitblueprint.org/stac.shtml</a> 2-13-07 TTA report <a href="http://www.townofcarrboro.org/BoA/Agendas/2007/02_13_2007_1A.pdf">http://www.townofcarrboro.org/BoA/Agendas/2007/02_13_2007_1A.pdf</a> Triangle Transit Short Range Transit Plan <a href="http://www.triangletransit.org/uploads/bus_pdfs/SRTP_exec_summary.pdf">http://www.triangletransit.org/uploads/bus_pdfs/SRTP_exec_summary.pdf</a>

# 4.1 Transportation Planning

Vision	2010 Status
<p>4.14 Support a passenger rail connection through Carrboro between Carolina North and UNC's Main Campus.</p>	<p>Carolina North 12-4-09 draft Traffic Impact Analysis  <a href="http://research.unc.edu/cn/ExecSummary_Update120409.pdf">http://research.unc.edu/cn/ExecSummary_Update120409.pdf</a>            Campus to Campus Connector  <a href="http://research.unc.edu/cn/C2CMap_4.pdf">http://research.unc.edu/cn/C2CMap_4.pdf</a></p>
<p>4.15 As public transit routes are identified, the Town should locate new high density development along them through changes to the zoning ordinance and map.</p>	<p>NTA Design Workshops to explore land use and transportation oriented development corridors.  <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/10_06_2009_D4.pdf">http://www.townofcarrboro.org/BoA/Agendas/2009/10_06_2009_D4.pdf</a>            10-6-09 Transit Partners proposed gateway corridors  <a href="http://townofcarrboro.org/BoA/Agendas/2009/10_06_2009_D3.pdf">http://townofcarrboro.org/BoA/Agendas/2009/10_06_2009_D3.pdf</a>            1-19-10 Long Range Transit Plan PH  <a href="http://www.townofcarrboro.org/BoA/Agendas/2010/01_19_2010_D3.pdf">http://www.townofcarrboro.org/BoA/Agendas/2010/01_19_2010_D3.pdf</a>            CH Carrboro Long Range Transit Plan Summary <a href="http://www.ci.chapel-hill.nc.us/Modules/ShowDocument.aspx?documentid=3966">http://www.ci.chapel-hill.nc.us/Modules/ShowDocument.aspx?documentid=3966</a></p>

## 4.2 Public Transit

Vision	2010 Status
4.21 Support additional Park & Ride Lots and facilitate access to youth activities, special events, educational and employment opportunities(particularly at UNC).	Approval of Jones Ferry Park & Ride <a href="http://www.townofcarrboro.org/BoA/Agendas/2001/10_23_2001_D3.pdf">http://www.townofcarrboro.org/BoA/Agendas/2001/10_23_2001_D3.pdf</a> Approval of SECU Park & Ride <a href="http://www.townofcarrboro.org/BoA/Agendas/2005/01_11_2005_D4.pdf">http://www.townofcarrboro.org/BoA/Agendas/2005/01_11_2005_D4.pdf</a>
4.22 Expand Town's participation in the organization and planning for the bus system with equitable cost sharing subsidized by federal & state grants a well as local appropriations.	6-26-07 Partners Study Committee & Transit Master Plan proposal <a href="http://www.townofcarrboro.org/BoA/Agendas/2006/06_27_2006_C1.pdf">http://www.townofcarrboro.org/BoA/Agendas/2006/06_27_2006_C1.pdf</a>
4.23 Support Transportation services that meet the special needs of disabled citizens.	CH Transit EZ Rider Service <a href="http://www.townofchapelhill.org/index.aspx?page=751">http://www.townofchapelhill.org/index.aspx?page=751</a>

## 4.3 Bicycle and Pedestrian Traffic

Vision	2010 Status
4.31 Fully implement the bicycle and pedestrian network plan and identify links needed now and until 2020.	Carrboro CIP p 2.3-2.4 <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/11_10_2009_B2A.pdf">http://www.townofcarrboro.org/BoA/Agendas/2009/11_10_2009_B2A.pdf</a>
4.32 Establish connections with pedestrian and bicycle ways in other jurisdictions.	Comprehensive Bicycle Master Plan <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/03_24_2009_A1.pdf">http://www.townofcarrboro.org/BoA/Agendas/2009/03_24_2009_A1.pdf</a>
4.33 Maintenance of Bike and Ped paths/ways should remain a high priority.	Public Works Street Maintenance (see town budget p114) <a href="http://www.townofcarrboro.org/MS/Budget/Adopted/0910/Complete.pdf">http://www.townofcarrboro.org/MS/Budget/Adopted/0910/Complete.pdf</a>

## 4.4 Established Roads

Vision	2010 Status
4.41 As a general policy, established roads should be widened to accommodate bike lanes and sidewalks, but not to provide additional lanes for automobiles.	See chronology of discussions related to Smith Level Road. <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/04_21_2009_E1A.pdf">http://www.townofcarrboro.org/BoA/Agendas/2009/04_21_2009_E1A.pdf</a>

## 4.5 Transportation/New Development

Vision	2010 Status
4.51 Continue to require developers to install sidewalks and bikeways in new developments.	Developments since 2000, including Winmore, Ballentine, Claremont, Legends, Carrboro High School, Morris Grove <a href="http://www.townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf">http://www.townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf</a>
4.52 The cost for upgrading connector or arterial facilities, including bike and ped facilities, should be borne by new developments that front them	Developments since 2000, including Winmore, Ballentine, Claremont, Legends, Carrboro High School, Morris Grove <a href="http://www.townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf">http://www.townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf</a>



## 4.6 Transportation Funding

Vision	2010 Status
4.61 The comprehensive transportation plan should propose and recommend alternative funding mechanisms to finance infrastructure improvements.	MTIP (see recent ARRA changes for example) <a href="http://www.dchcmptpo.org/index.php?option=com_docman&amp;task=doc_download&amp;gid=523&amp;Itemid=34&amp;mode=view">http://www.dchcmptpo.org/index.php?option=com_docman&amp;task=doc_download&amp;gid=523&amp;Itemid=34&amp;mode=view</a>

# 5.0 ENVIRONMENTAL PROTECTION AND PROMOTION

## Vision Statement

The town should serve as a leader in protecting the environment and protecting its residents.

# 5.1 Solid Waste

Vision	2010 Status
5.11 Aim to recycle all solid waste as a "No Waste" community, devise strategies to minimize landfill waste, encourage source reduction i.e. mandatory or "pay as you throw" recycling.	<p>Orange County Recycling Program  <a href="http://www.co.orange.nc.us/recycling/">http://www.co.orange.nc.us/recycling/</a></p> <p>Solid Waste Plan Update 2006 (5-19-08)  <a href="http://www.townofcarrboro.org/BoA/Agendas/2008/05_20_2008_D3A.pdf">http://www.townofcarrboro.org/BoA/Agendas/2008/05_20_2008_D3A.pdf</a></p>
5.12 Encourage a network of neighborhood composting facilities, explore creating a town compost heap that could benefit the town's gardeners.	<p>Orange Co Solid Waste web site and Public Works Leaf Mulch Pile  <a href="http://www.co.orange.nc.us/recycling/compost.asp">http://www.co.orange.nc.us/recycling/compost.asp</a>  <a href="http://www.townofcarrboro.org/pw/PDFs/LeafCollection2009.pdf">http://www.townofcarrboro.org/pw/PDFs/LeafCollection2009.pdf</a></p>
5.13 Recycling facilities should be readily available throughout town.	<p>Carrboro Plaza &amp; other County Recycling Centers  <a href="http://www.co.orange.nc.us/recycling/dropoffs.asp">http://www.co.orange.nc.us/recycling/dropoffs.asp</a></p>
5.14 Investigate ways to increase the life span of the current landfill.	<p>Orange Co Solid Waste web site "education"  <a href="http://www.co.orange.nc.us/recycling/edu.asp">http://www.co.orange.nc.us/recycling/edu.asp</a></p>
5.15 Work with the County to educate all citizens about waste reduction and pursue creative non-traditional programs such as turning garbage into art.	<p>Orange Co Solid Waste web site "education"  <a href="http://www.co.orange.nc.us/recycling/edu.asp">http://www.co.orange.nc.us/recycling/edu.asp</a></p>

## 5.2 Water

Vision	2010 Status
<p>5.21 Work with OWASA to develop policies and infrastructure necessary for water conservation such as re-use of grey water, replace fixtures with low flow models and collecting stormwater for water gardens.</p>	<p>See water conservation ordinances adopted in 2004 and 2009. (5-31-09)  <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/06_02_2009_C6A.pdf">http://www.townofcarrboro.org/BoA/Agendas/2009/06_02_2009_C6A.pdf</a></p>
<p>5.22 Adopt a strategy and set policies to protect all of our creeks, streams, ponds and lakes.</p>	<p>FEMA Flood Hazard LUO Amendments  <a href="http://www.townofcarrboro.org/BoA/Agendas/2007/01_16_2007_C5A.pdf">http://www.townofcarrboro.org/BoA/Agendas/2007/01_16_2007_C5A.pdf</a>            11-25-08 draft stormwater and water quality ordinance amendments  <a href="http://www.townofcarrboro.org/BoA/Agendas/2008/11_25_2008_2.pdf">http://www.townofcarrboro.org/BoA/Agendas/2008/11_25_2008_2.pdf</a></p>
<p>5.23 Proactively manage stormwater and promote active maintenance of facilities, minimizing impacts of additional impervious surfaces and impacts on waterways.</p>	<p>Creation of Bolin Creek Watershed Protection Team, CWMTF and Section 319 grants  <a href="http://www.townofcarrboro.org/pzi/Env/Water/bcwr.htm">http://www.townofcarrboro.org/pzi/Env/Water/bcwr.htm</a>            Report on managing nitrogen and phosphorus inputs to Jordan Lake            11/15/09  <a href="http://www.townofcarrboro.org/BoA/Agendas/2008/11_25_2008_2A.pdf">http://www.townofcarrboro.org/BoA/Agendas/2008/11_25_2008_2A.pdf</a></p>

## 5.3 Open Space, Greenways & Natural Areas

Vision	2010 Status
5.31 Work to preserve open space and greenways through all available means i.e. direct purchase, conservation easements, donations, federal and state grants.	See purchase of Adams Tract, <a href="http://www.townofcarrboro.org/BoA/Agendas/2004/05_25_2004_B2.pdf">http://www.townofcarrboro.org/BoA/Agendas/2004/05_25_2004_B2.pdf</a> acceptance of offers of dedication at <a href="http://www.townofcarrboro.org/BoA/Minutes/2001/04_24_2001.pdf">http://www.townofcarrboro.org/BoA/Minutes/2001/04_24_2001.pdf</a> and consideration of acceptance of public open space at <a href="http://www.townofcarrboro.org/BoA/Agendas/2006/09_19_2006_E2.pdf">http://www.townofcarrboro.org/BoA/Agendas/2006/09_19_2006_E2.pdf</a>
5.32 Map a connected series of greenways large enough to serve as wildlife corridors.	See Conservation Map for Upper Bolin Creek at <a href="http://www.townofcarrboro.org/GIS/downloads/printmap/Conservation.pdf">http://www.townofcarrboro.org/GIS/downloads/printmap/Conservation.pdf</a> and open space in approved developments (e.g. Winmore, Claremont, Ballentine, Legends) along Bolin Creek.

## 5.4 Construction

Vision	2010 Status
<p>5.41 Encourage the reduction of construction/demolition waste through recycling and the employment of "green building" techniques.</p>	<p>See adoption of construction/demolition waste ordinance at <a href="http://www.townofcarrboro.org/BoA/Agendas/2002/09_24_2002_D1.pdf">http://www.townofcarrboro.org/BoA/Agendas/2002/09_24_2002_D1.pdf</a> and report on Zero Waste resolution at <a href="http://www.townofcarrboro.org/BoA/Agendas/2002/09_24_2002_E3.pdf">http://www.townofcarrboro.org/BoA/Agendas/2002/09_24_2002_E3.pdf</a></p>

## 5.5 Energy

Vision	2010 Status
5.51 Promote every available means of energy conservation, alternative and renewable energy targets include passive and active solar, and composted waste cogeneration.	10-20-09 Update on Energy Planning/Sustainability Efforts <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/10_20_2009_D2.pdf">http://www.townofcarrboro.org/BoA/Agendas/2009/10_20_2009_D2.pdf</a>
5.52 Set a goal of reduced energy costs in all town buildings and increased fleet mileage for all town vehicles.	Vehicle replacement guidelines and approval of Fire Station #2 with LEED features. CIP message from the Manager <a href="http://townofcarrboro.org/BoA/Agendas/2009/11_10_2009_B2A.pdf">http://townofcarrboro.org/BoA/Agendas/2009/11_10_2009_B2A.pdf</a>

## 5.6 Farmland Preservation

Vision	2010 Status
<p>5.6 Adopt incentives designed to preserve small farms, farm co-ops, organic farming within new conservation subdivisions and elsewhere to help limit the conversion of farmland to developed uses that bridge the transition areas.</p>	<p>Community Gardens accommodated at MLK Park, James St (Duke Power), Carrboro Elementary &amp; may be counted as open space Section 15-198(b) 3-c. <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-xiii.pdf</a></p> <p>Farming without livestock Use 14.110 is allowed in all residential zones except for the R-2 high density residential district adjacent to the downtown. <a href="http://gis01.ci.carrboro.nc.us/Website/ZoningQuery/usepage.asp?Picuse=14.11&amp;submit=Get+land+use+information">http://gis01.ci.carrboro.nc.us/Website/ZoningQuery/usepage.asp?Picuse=14.11&amp;submit=Get+land+use+information</a></p> <p>Farming with livestock Use 14.120 is primarily allowed in the low density rural residential (RR) and watershed residential (WR) districts. See use table <a href="http://gis01.ci.carrboro.nc.us/Website/ZoningQuery/usepage.asp?Picuse=14.12&amp;submit=Get+land+use+information">http://gis01.ci.carrboro.nc.us/Website/ZoningQuery/usepage.asp?Picuse=14.12&amp;submit=Get+land+use+information</a></p>



## 5.7 Toxic Use

Vision	2010 Status
<p>5.7 Reduce the use of hazardous and toxic products in town operations and expand, promote, and provide public education on efforts such as the least toxic integrated pest management policy.</p>	<p>See the Public Works/ Town website for information on the IPM (Least Toxic Integrated Pest Management Policy) at <a href="http://www.townofcarrboro.org/pw/ipm.htm">http://www.townofcarrboro.org/pw/ipm.htm</a></p>

## 6.0 HOUSING

### Vision Statement

The town should develop a comprehensive housing policy that seeks to provide housing for all of Carrboro's citizens.

# 6.1 Housing for a Diverse Population

Vision	2010 Status
6.11 Address the issues of density, funding and rezoning to allow for more non-detached housing, mixed use development and communal living to support the accommodation of a variety of housing styles, sizes and pricing.	See reports on housing diversity at <a href="http://www.townofcarrboro.org/BoA/Agendas/2003/12_09_2003_E2.pdf">http://www.townofcarrboro.org/BoA/Agendas/2003/12_09_2003_E2.pdf</a>
6.12 The variety of strategies should include alternative public and private funding for construction and renovation of low and moderate income housing and a low interest loan pool for individuals and nonprofits	LUO 15-182.4 establishing payment in lieu and use of affordable housing revenue funds <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-xii.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-xii.pdf</a> ; see also annual adoption of HOME plan. <a href="http://townofcarrboro.org/BoA/Agendas/2009/05_05_2009_D1.pdf">http://townofcarrboro.org/BoA/Agendas/2009/05_05_2009_D1.pdf</a> See also 9/29/05 Assembly of Governments agenda/minutes on affordable housing. <a href="http://townofcarrboro.org/BoA/Agendas/2005/09_29_2005AoG.htm">http://townofcarrboro.org/BoA/Agendas/2005/09_29_2005AoG.htm</a>
6.13 Review the inventory of town owned land for the purpose of making unneeded tracts available for housing programs.	See CUP modification for Oakwood Apartments at <a href="http://www.townofcarrboro.org/BoA/Agendas/2002/08_20_2002_E1.pdf">http://www.townofcarrboro.org/BoA/Agendas/2002/08_20_2002_E1.pdf</a>
6.14 Continue to advocate for inclusionary zoning techniques to increase the local stock of affordable housing.	See the following agenda reports: <a href="http://www.townofcarrboro.org/BoA/Agendas/2004/04_20_2004_D3.pdf">http://www.townofcarrboro.org/BoA/Agendas/2004/04_20_2004_D3.pdf</a> <a href="http://www.townofcarrboro.org/BoA/Agendas/2005/02_01_2005_D5.pdf">http://www.townofcarrboro.org/BoA/Agendas/2005/02_01_2005_D5.pdf</a> <a href="http://www.townofcarrboro.org/BoA/Agendas/2003/12_09_2003_E2.pdf">http://www.townofcarrboro.org/BoA/Agendas/2003/12_09_2003_E2.pdf</a> and legislative agendas for 2005 – 2008 <a href="http://townofcarrboro.org/BoA/Agendas/2006/11_14_2006_6A.pdf">http://townofcarrboro.org/BoA/Agendas/2006/11_14_2006_6A.pdf</a>

# 6.1 Housing for a Diverse Population

Vision	2010 Status
6.15 Pursue density bonus provisions for projects incorporating environmentally sensitive development and building practices.	See draft sustainability resolution, referred to staff for review 3/17/09. <a href="http://www.townofcarrboro.org/BoA/Agendas/2009/03_17_2009.htm">http://www.townofcarrboro.org/BoA/Agendas/2009/03_17_2009.htm</a>
6.16 Support the creation of more housing that allows senior citizens to interact fully with the larger community and has access to public transit.	The most recent subsidized senior citizen housing included Carolina Spring in 1996 and Covenant Place /UCC Living Center in 1997.
6.17 Interact with non-profits that work to provide affordable housing such as the Land Trust, Orange Community Housing Corporation, Empowerment, INC., and Habitat for Humanity.	LUO section 15-182.4 (b)2 requires consideration of interaction on p 9. <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-xii.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-xii.pdf</a>
6.18 A minimum of 15 percent of the residential units in any residential development should meet the affordability criteria specified in Section 15-182.4 of the Carrboro Land Use Ordinance.	Affordable housing activity reported in zoning's Active Projects report. <a href="http://townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf">http://townofcarrboro.org/pzi/PDFs/ActiveProjectReport.pdf</a> LUO Sec 15-82.4 Affordable Housing Density Bonus p.8 & Section 15-188 Size Limited p.24 <a href="http://townofcarrboro.org/pzi/PDFs/LUO/Art-xii.pdf">http://townofcarrboro.org/pzi/PDFs/LUO/Art-xii.pdf</a>

# Vision2020: an assessment of strengths & weaknesses by NC Powerdown

## 10 VISION2020 SUCESESSES

### *Overview:*

In the ten years since Vision2020 was adopted many of its objectives have been accomplished, or are well under way. In the meantime much has changed to compel a re-appraisal and update of the original work.

The citizens of Carrboro have for a long time shared a desire that the community remain viable, resilient, healthy and livable, not only for the duration of our own lives but also for the generations that will follow us here. The magnitude of the challenges we face requires an evolutionary response. This update is intended to help bring about a sustaining and sustainable path for our community

As Carrboro functions, grows and changes some of our key goals are to

- address the challenges of global warming and declining resource availability
- to ensure energy and food security
- to support the transition to renewable energy sources
- to conserve energy, fuel, water and other essential resources
- to prevent or mitigate adverse impacts of human activity on the healthy quality of our air, water and soils
- to conserve wildlife habitat, farmland and sensitive environmental areas
- to continue and enhance the diversity and affordability of our community
- to preserve and enhance the livability of the community – the beauty, human scale, walkability, comfort, safety and quiet.

*NC Powerdown's review found these 10 objectives have been well met:*

**1.11** The town should encourage and support the development of greenways and parklands dedicated to public use along streams and easements. There should be a network of connected greenways throughout the town. These greenways should serve as nature trails, biking and walking trails, wildlife corridors. All should protect our natural environment.

**1.21** The town should plan and support regular music events and festivals in our parks and the Century Center. Additionally, the town should complete the bandstand at the Town Commons for regular concerts and artistic events.

**1.28** The town should encourage year-round use of its nationally acclaimed Farmer's Market. While seasonal use will vary, the town should also encourage additional, compatible uses, such as a regular crafts and arts market.

**1.41** Carrboro should encourage paperless transactions to minimize solid waste disposal. All town services should be made available on-line, including information, town forms, ordinances, and payments.

**2.12** The town should limit development in sensitive areas such as the watershed, wetlands, and other areas the development of which could adversely affect water supplies and habitat. The town's restrictions on development within the University Lake Watershed should be retained and enforced.

**2.21** The Town should continue to require the preservation and maintenance of open space when land is developed, to enforce restraints on clear-cutting, and to require adequate buffers.

**3.21** The town should develop a plan to govern the continuing development of downtown. Toward this end, the town should adopt the following goals:

- To double commercial square footage in the downtown from that existing in the year 2000.
- To accommodate additional square footage by building up, not out.
- To increase the density of commercial property in the downtown area.
- To improve the downtown infrastructure (e.g. parking facilities, sidewalks, lighting, shading) to meet the needs of the community.

**3.25** Walkability should be encouraged downtown and pedestrian safety and comfort should be a goal. The town should improve lighting and shading, and create auto barriers.

**5.21** Carrboro should work with OWASA to develop the policies and infrastructure necessary for water conservation (e.g. encourage the re-use of grey water, replacing fixtures with low-flow models, and collecting stormwater for watering gardens).

**5.22** Carrboro should adopt a strategy and set of policies to protect all of our creeks, streams, ponds, and lakes.

## **10 VISION2020 WEAKNESSES**

*Overview:*

- Vision2020 needs an expression of principles, values, and overarching goals. The current document consists primarily of “objective-type” statements. It lacks a coherent vision statement of how we want Carrboro to look in 10 or 20 years.
- In addition Vision2020 lacks reference to important contexts and challenges, both local and global, to which the Town would intend to respond as it changes and grows.
- Throughout Vision 2020 there appear terms (“small town character”) & concepts (“carrying capacity”) that are not defined or explained, making the document vague and subject to misinterpretation.
- Section “overview” statements in the document need to be updated, especially #2 Development, #3 Economic development, #4 Transportation, & #6 Housing, to address current global context.
- Six of the most important land use & transportation objectives appear below (2.22, 2.52, 3.311, 4.15, 6.11 & 6.15). Appearing separately this way results in a fragmentary expression of the kind of built environment Carrboro desires. Vision2020 would prescribe a much stronger call for walkable, transit-supportive, carbon-reducing urban form if these objectives were pulled together in section #2 Development, as well as being reiterated where appropriate in related sections (“Transportation,” “Housing,” etc.).

*NC Powerdown’s members found these 10 objectives have been poorly met or not met:*

**2.22**           Where development is deemed acceptable, there should be well defined dense, mixed-use development with areas of well preserved open space.

**2.52**           The town should continue to require the construction of a diverse housing stock.

**3.311**           Before creating new shopping centers, the town should encourage those that exist to maximize their potential by adding stories when and where practical.

**4.14**           Carrboro should support a passenger rail connection between the Horace Williams’ property, through Carrboro’s downtown, and the main campus of the University of North Carolina at Chapel Hill.

**4.15**           As public transit routes are identified, the town should Locate new high-density development along such routes through changes to the zoning ordinance and map.

**5.12**           Carrboro should develop and encourage a network of neighborhood composting facilities. The town should also explore the creation of a town compost heap

**5.50**           Energy

**[In addition to not achieving success in sections 5.51 and 5.51 (below), which narrowly pertain to municipal buildings and operations, the original energy section lacks any reference to possible local energy production using renewables and to**

**ordinance standards that would bring about construction of high performance “green buildings – NC Powerdown]**

**5.51**            *The town should publicly promote every available means of energy conservation. The town’s own alternative and renewable energy targets should include passive and active solar, and composted waste co-generation to fuel public vehicles and the heating of town facilities*

**5.52**            *The town should set a goal of reduced energy costs in all town buildings and increased fleet mileage for all town vehicles.*

**6.11**            Town policy should accommodate a variety of housing styles, sizes and pricing. It should also address issues of density, funding and rezoning to allow for more non-detached housing, mixed-use development, and communal living options.

**6.15**            The town should pursue the development of density bonus provisions for projects incorporating environmentally sensitive development and building practices.